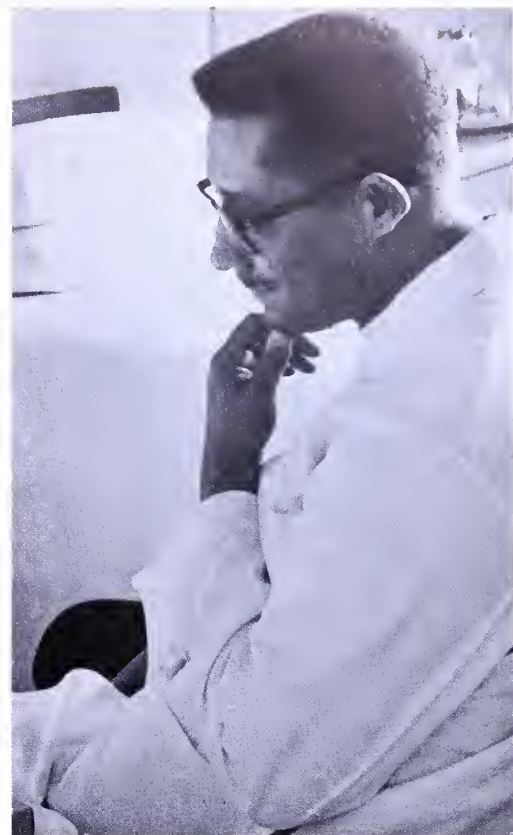


The Journal

OF ST. LUKE'S HOSPITAL CENTER, NEW YORK



1968
Administrative
Yearbook



This issue contains summary reports
and statistical data for 1968
with organizational listings for 1969

The Journal

Published for the friends of St. Luke's Hospital Center

- 1 **A Watershed Year**
Report of the President
- 5 **Listing** of Officers, Board,
and Committees of the Board
- 6 **A Towering Experience**
Report of the Executive Director
- 6 **Listing** of Administration,
Department of Religious Service,
Neighborhood Health Service Program
- 11 **A Pastoral Ministry**
Report of the Chaplain
- 14 **The Cosmopolitan Flavor**
Report on the St. Luke's Auxiliary and
the Assistant Board of Woman's Hospital
- 16 **Listing** of the Auxiliary
and the Assistant Board
- 18 **Listing** of the Hospital Center's
Volunteers and other Organizations
- 20 **Giving 1968**
A brief summary of the year's
contributions, grants and bequests
- 21 **Our Benefactors**
A comprehensive listing of gifts
to the Hospital Center by category
- 27 **Auditor's Report**

Report of the President, Henry B. Guthrie





A Watershed Year

For the Trustees, as for the entire Hospital Center family, 1968 was a year of probing, exploration, planning, growth, and an accelerating need to find creative answers to an ever-increasing list of problems.

Ever since Dr. Edward Barry Dalton, St. Luke's second resident physician, responded to President Lincoln's call for volunteers in 1861, our doctors and nurses have left their homes and careers to carry the work of healing to distant and often dangerous lands. Many of our young men and women spent 1968 in Viet Nam. Other, more senior physicians also gave of their time to bring their skills to needy people. Dr. Richard Stark again went to Viet Nam, under the sponsorship of the Care-Medico program. Dr. William S. Norton, II left his busy practice for a one-month stay at the Schweitzer Hospital in Haiti. Dr. Benjamin Balser spent substantial time in the service

of his country in his role as psychiatric consultant to the Air Force. These are but a few examples of the variety of ways in which Hospital Center men and women are using their skills in a world so in need of such dedicated people.

Honors for Hospital Center family members were not lacking in 1968. An outstanding tribute to St. Luke's was the choice of our Director of Medicine, Dr. Theodore B. Van Itallie, to be visiting professor of internal medicine at the American University of Beirut. In his absence, Dr. Edward P. Childs has admirably served as Acting Director. Datelines from cities all over the world recorded the arrival of St. Luke's physicians and other professionals who participated in meeting of the international medical community. And we were greatly pleased with the selection of Dr. Gerald D. Dorman, a

former St. Luke's physician who served as a major in the St. Luke's second evacuation hospital in World War II, as president-elect of the American Medical Association.

St. Luke's pioneering efforts in bringing the Hospital Center closer to the community and in achieving greater integration of minority groups and the poor into the health care system were particularly rewarding. When Whitney Young, Jr., of the National Urban League identified St. Luke's as one of the institutions making great gains in redressing the balance for the poor, he was referring to the Neighborhood Health Service, Community Psychiatry, Methadone Maintenance, Community Physician Education, and other programs designed to make the Hospital Center a more vital resource for the community.

We continued to support vigorously the program for nursing education at



Report of the President, continued



the St. Luke's Hospital School of Nursing, and are appreciative of the inspiring remarks made to our graduates in June by Barnard College President, Miss Martha Peterson. The Exchange Visitor program for educational opportunities for foreign nurses was discontinued last year after a decade of happy experiences. The Board made this difficult decision because we wanted to redirect the funds used for this purpose to the training of nursing personnel who would continue to serve the West Side community at the completion of the education process. In this light we have greatly expanded our inservice training program. The Nursing Committee under Arnold Whitridge is looking into exciting new possibilities in the field.

There were changes in the makeup of the medical staff. Dr. Harry Eggers retired as Director of Ophthalmology. We looked forward with anticipation to the directorship of his successor, Dr. Graham Clark. The deaths in 1968 of Dr. James Scott, a former president of the Alumni Society of St. Luke's Hospital, Dr. James Mossman, Dr. Lyman Richards and Dr. John Westermann were noted with sorrow.

The trustees also took pride in the growth of research activities at the Hospital Center. As scientists throughout the world were reporting stunning



demonstrations of the importance of research, our own research staff was diligently engaged in studies on a broad front. Some 80 projects were underway, funded by governmental and private grants.

Public recognition of our activities came through noteworthy television appearances by Drs. Richard N. Pier-son, Jr., Colin McCord, Lajos von-Micsky and Paul Torrens, who dis-cussed their work in interview ses-sions. A number of newspaper and magazine articles also reported on events at the Hospital Center.

While heart transplant techniques captured the world's imagination in 1968, St. Luke's trustees, physicians and administrators were preparing for the establishment in the future of a kidney transplant center on Morning-side Heights. Meanwhile, plans were well along for the creation of a hemo-dialysis unit, as recommended after intensive investigation by an ad hoc committee headed by A. Varick Stout. We began a new gastrointestinal unit where the clinical and academic dis-ciplines are joined in an important medical subspecialty. The coronary care unit, in its first full year, showed its value as the number of deaths from cardiac arrests was sharply reduced.

The Board of Trustees, as always, was responsive to the needs of the Hospital Center and gave much time and energy to the work of St. Luke's. The efforts of Kenneth A. Ives and his Dual Century Fund Committee in 1968 eased our concern about the future of the Hospital Center, but we are still left with the need for additional pri-vate contributions. The Planning Com-mittee, led by Henry R. Sutphen, Jr., was notably active during the year. The Committee involved the medical staff and members of the management in its efforts, and as the result of a widely circulated questionnaire, plan-ning sub-committees have been es-



tablished to deal with such questions as the future of St. Luke's in acute care, ambulatory care, extended care, teaching and research.

We thank the Finance Committee under Clifford W. Michel and the Building Committee under William L. Crow, as well as the Personnel and Budget Committee, led by William J. Trent, Jr., for their vital activities dur-ing the year.

Much Trustee interest in 1968 cen-tered on discussion of a possible affil-iation agreement with St. Barnabas Hospital for Chronic Diseases, and we were privileged to have happy meet-ings with its Chairman, Charles M. Bliss and its officers. Our Executive Com-mittee Chairman, W. Macy Chamber-lin, will continue the discussions in the hope that arrangements beneficial to both institutions may be forthcoming.

Discussions concerning the broad-ening of our relationship with Colum-bia University were also carried on by several Board committees.

Our Chaplaincy program under the guidance of the Reverend Carleton Sweetser continued to offer an important extra dimension of care to patients; Chaplain Sweetser, the as-sociate chaplains and the clergy and

students who worked with them during the year are to be congratulated for the contribution they made to furthering the principles of St. Luke, the Beloved Physician.

We appreciated greatly the outstanding work in 1968 of the ladies of the St. Luke's Auxiliary and the Assistant Board, and the devoted services of our many volunteers, who give hours of time to our patients.

The Board accepted, with regret, the resignations of trustees Daniel P. Davison and David McGovern, who have temporarily accepted overseas business assignments. The death of Brigadier John W. F. Treadwell was deeply felt by all the Hospital Center family. Clarence G. Michalis, one of the giants among St. Luke's Trustees, gave up active service in 1968 and now serves as an honorary trustee. His has been a landmark service and he has compiled a record of achievement of which his colleagues and their successors may well be envious.

Our Medical Board, led by Dr. Myron Wright, once again carried forward the traditions of St. Luke's, and we salute our medical staff for their high level of performance. Jarvis Cromwell is Chairman of a Committee which started a study of tenure.

This report would be incomplete without some comment on the excellent leadership exhibited by our Executive Director, Charles W. Davidson, and his revised management team. Indeed, the entire Hospital Center family continued to meet with equanimity the great demands placed on them during a difficult year.

For all of us 1968 was a year of trauma—a watershed year for the country and for St. Luke's and Woman's Hospitals. In 1968 we did our best to follow the high ideals which we have come to expect as standards of our great Hospital Center. We will continue to do so. ■



St. Luke's Hospital Center, New York

Officers

Co-Chairmen of the Board:
Jarvis Cromwell
A. Varick Stout
President:
Henry B. Guthrie
Chairman of the
Executive Committee:
W. Macy Chamberlin
Vice-President:
F. Huntington Babcock
Secretary:
George S. Johnston
Assistant Secretary:
Robert McCulloch, Jr.
Treasurer:
Van Rensselaer Halsey

Board of Trustees (by classes)

1969

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Van R. Halsey
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Perry R. Pease
Mrs. Clendenin J. Ryan
William J. Trent, Jr.
Arnold Whitridge
Frederick J. Woodbridge

1970

Mrs. John S. Burke, Jr.
Jarvis Cromwell
William L. Crow
Haliburton Fales, II
Mrs. J. Winston Fowlkes
Henry B. Guthrie
Kenneth A. Ives
George S. Johnston
Grover O'Neill, Jr.
Clifford W. Michel
Henry R. Sutphen, Jr.

1971

Mrs. Simmons Coleman
John P. Humes
Lawrence S. Huntington
Peter Iselin
Ricard R. Ohrstrom
Eben W. Pyne
Walter N. Rothschild, Jr.
Frederick Sheffield
A. Varick Stout

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Charles S. Brown
Mrs. Mellon Bruce
Chauncey B. Garver
Frederick R. King, F.A.I.A.
Hiram A. Mathews
Clarence G. Michalis
Mrs. Harold Ruckman Mixsell
Donald G. Price
William A. Read
William J. Schieffelin
Mrs. Walbridge S. Taft
Schuyler Van Vechten
Samuel B. Webb

Trustees Ex-officio

Representatives of
St. George's Society:
Maurice G. Burnett
David Granger
The Bishop of the
Diocese of New York:
The Right Reverend
Horace W. B. Donegan, D.D., D.C.L.
The Mayor of the City of New York:
The Honorable John V. Lindsay
The President of the
Medical Board:
Robert W. Fraser, Jr., M.D.
The President of
St. Luke's Hospital Auxiliary:
Mrs. J. Winston Fowlkes
The Chairman of
the Assistant Board,
Woman's Hospital:
Mrs. Clendenin J. Ryan
The Dean of the College
of Physicians and Surgeons,
Columbia University:
H. Houston Merritt, M.D.

Executive Committee

Co-Chairmen of the Board:
Jarvis Cromwell
A. Varick Stout
President:
Henry B. Guthrie
Chairman, Executive Committee:
W. Macy Chamberlin
Vice President:
F. Huntington Babcock
Treasurer:
Van Rensselaer Halsey
Secretary:
George S. Johnston
Mrs. John S. Burke, Jr.
William L. Crow
Mrs. J. Winston Fowlkes
Kenneth A. Ives
Frederick Sheffield
Henry R. Sutphen, Jr.
Arnold Whitridge
Executive Director:
*Charles W. Davidson
President, Medical Board:
*Robert W. Fraser, Jr.

Budget and Personnel Committee

Chairman:
William J. Trent, Jr.
Mrs. John S. Burke, Jr.
David Granger
Clarence F. Michalis
Grover O'Neill, Jr.
Henry R. Sutphen, Jr.
*Charles W. Davidson

Building Committee

Chairman:
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Mrs. John S. Burke, Jr.
Mrs. J. Winston Fowlkes
Henry B. Guthrie
Kenneth A. Ives
Walter N. Rothschild, Jr.
Mrs. Clendenin J. Ryan
Frederick G. Woodbridge
*Mrs. John B. Aspegren
*Frederick R. King
*Ralph Williams
*Charles W. Davidson

Finance Committee

Chairman:
Clifford W. Michel
F. Huntington Babcock
Van Rensselaer Halsey
George S. Johnston
Clarence F. Michalis
Ricard R. Ohrstrom
Perry R. Pease

Governmental Relations Committee

Chairman:
Maurice Burnett
Peter Iselin
*Charles W. Davidson

Hospital Decorations Committee

Chairman:
Mrs. J. Winston Fowlkes
Mrs. Simmons Coleman
*Mrs. Clarence G. Michalis
*Mrs. Carl Oakman
*John P. West, M.D.

Joint Conference Committee

Chairman:
Henry B. Guthrie
F. Huntington Babcock
W. Macy Chamberlin
Jarvis Cromwell
Van Rensselaer Halsey
George S. Johnston
A. Varick Stout
*Charles W. Davidson
Physician Members:
Robert S. Beekman, M.D.
Edward P. Childs, M.D.¹
Robert W. Fraser, Jr., M.D.
Stuart S. Stevenson, M.D.
Harold M. M. Tovell, M.D.
Theodore B. Van Itallie, M.D.²
John P. West, M.D.
Myron Wright, M.D.

Legal Affairs Committee

Chairman:
John P. Humes
Haliburton Fales, II
Frederick Sheffield

Nominating Committee

Chairman:
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David Granger
John P. Humes
Clarence F. Michalis
Eben W. Pyne
Walter N. Rothschild, Jr.
Frederick Sheffield

Nursing Committee

Chairman:
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Maurice Burnett
Mrs. Simmons Coleman
Peter Iselin
*Charles W. Davidson
*Ruth Dittmar
*Erica Kohler
*Eleanor Lambertson, E.E.D.
*Evelyn Peck

Planning Committee

Chairman:
Henry R. Sutphen, Jr.
W. Macy Chamberlin
Mrs. Simmons Coleman
William L. Crow
Haliburton Fales, II
Perry R. Pease
Arnold Whitridge

*Charles W. Davidson,
Executive Director

*Robert W. Fraser, Jr., M.D.,
President, Medical Board

*Physician Members:
Robert S. Beekman, M.D.
John M. Cotton, M.D.
William S. Norton, II, M.D.
Miles J. Schwartz, M.D.
Myron Wright, M.D.

Public Relations and Fund-Raising Committee

Chairman:
Kenneth A. Ives
Jarvis Cromwell
Mrs. J. Winston Fowlkes
David Granger
Clifford W. Michel
Ricard R. Ohrstrom
Perry R. Pease
Eben W. Pyne
A. Varick Stout

*Mrs. Edward P. Childs

*Francis G. Geer, M.D.

*Mrs. Edmund C. Lynch, Jr.

*The Rev. Carleton J. Sweetser

Religious Services Committee

Chairman:
Jarvis Cromwell
The Rt. Rev. Horace W. B. Donegan
Mrs. J. Winston Fowlkes
Kenneth A. Ives
Mrs. Clendenin J. Ryan
*The Rev. Carleton J. Sweetser

Joint Research Review Committee

John P. Humes
Lawrence S. Huntington
Ricard R. Ohrstrom
Henry R. Sutphen, Jr.
Robert S. Beekman, M.D.
Charles F. Begg, M.D.
John F. Bertles, M.D.¹
Edward P. Childs, M.D.
John M. Cotton, M.D.
Robert W. Fraser, Jr., M.D.
(Chairman)
Colin W. McCord, M.D.
Richard B. Stark, M.D.
Stuart S. Stevenson, M.D.
Harold M. M. Tovell, M.D.
Theodore B. Van Itallie, M.D.²
John P. West, M.D.

*Charles W. Davidson

*Frederic W. Nordsiek, Ph.D.,
Director of Grants Management
and Coordinator of Research

*Barbara Belmer,
Grants Management Supervisor

*By Invitation

1. Representing Dr. Van Itallie
2. On leave until 7/1/69



A Towering

Administration

Executive Director:
Charles W. Davidson, B.A., C.P.A.

Deputy Executive Director:
F. Dennis Harrington, B.S., M.S.

Associate Director for
Operations and Planning:
Gary Gambuti, B.A., M.A.

Associate Director
for Business Services:
Robert J. McMillen, B.A.

Associate Director for Construction
and Building Maintenance:
Ralph Williams, B.S.

Assistant Director for
House Staff and Medical Board:
Mary R. Meehan, R.N., B.S., M.A.

Assistant Director
for Patient Services:
Evelyn M. Peck, R.N., A.S., M.A.

Assistant Director
for Building Services:
Arthur R. Slothower, B.S.

Administrative Assistant:
Erwin O. Blair

Home Care Coordinator:
Louise B. Candland, R.N.

Superintendent of
Engineering Maintenance:
Salvador A. Caruana¹
Captain Francis X. Moran²

Director of Pharmacy:
Hugo V. deCaprariis, B.S., Pharm.

Personnel Director:
Richard DeChristoford, B.A., M.A.

Administrative Director, Blood Bank:
Albert DeNatale, Ph.G., Ph.C.

Director of Nursing Service:
Ruth Dietz, R.N., B.S., M.A.

Executive Housekeeper:
John J. Fitzgerald³
Thomas H. Hickey⁴

Director of Purchasing:
Lewis Keheley

Director of Public Relations
and Development:
James P. May, B.A.

Director of Admissions:
Edward J. Megerian, B.A.

Director of Data Processing:
Paul Nazaruk

Director of Grants Management
and Coordinator of Research:
Frederic W. Nordsiek, Ph.D.

Director of Food Service:
George O'Leary

Director of Security:
Inspector John J. O'Neill

Director of Volunteer Service:
Dorothy R. Rader, B.S.

Director of Social Service:
Margaret Rouillion, R.N., B.S., M.A.⁵
Elizabeth Kurtz, B.S., M.S.W.⁶

Laundry Manager:
Frank Sepkowski

Medical Record Librarian:
A. Rose Taddonio, R.R.L.

Comptroller:
Daniel Triglia, B.B.A.

Director of Out-Patient Department:
Dorothy Wild, R.N.

Medical Librarian:
Joanne Young, B.S., M.S.L.S.

1. Resigned 4/7/69
2. Effective 4/16/69
3. Resigned 3/20/69
4. Effective 5/12/69
5. Deceased 2/3/69
6. Effective 5/5/69

Department of Religious Service

Director and Chaplain:
The Rev. Carleton J. Sweetser, B.A., S.T.B.

Associate Chaplains:
The Rev. Thomas A. Dillard, Jr., B.A., S.T.B.
The Rev. Alvin V. P. Hart, B.A., S.T.B.
The Rev. C. Leland Udell, B.A.

Neighborhood Health Service Program

Program Director and
Assistant Director for N.H.S.P.:
Paul Torrens, M.D.

Assistant Director for
Riverside Health Center:
Daniel O'Connell, M.D.

Assistant Program Director:
James Martin

It is hardly possible for any institution to exist within a vacuum; for a hospital, that luxury is non-existent. As historians will surely agree, 1968 was a year of such shattering impact that in writing the St. Luke's record, a consideration of the forces at work in the world and in the community are essential to understanding Hospital Center development.

In the world of 1968, catalytic phenomena were as abundant as fruit in the most lush orchard. In the eye of this hurricane year, St. Luke's moved, dramatically at times, and cautiously at others, forward into a new age.

Building on the past where possible, entering upon new paths where required, it can be fairly stated that we completed the hazardous journey of 1968 intact, and with great hope for the future.

Several studies pointed out that civil disorder might reoccur in our cities in 1968. With that admonition in mind, we reviewed our disaster planning procedures and updated our readiness to render emergency medical care to all those who might need it. The preparedness served us well when student disorder overtook neighboring Columbia University in the spring. In two nights of conflict, more than 130 persons were treated in the emergency room. Few injuries proved serious, but at year-end one New York City policeman was still hospitalized from those events.

The assassinations of Dr. Martin Luther King and Senator Robert F. Kennedy shocked the world, and the

Experience



Hospital Center family joined in tributes to these fallen heroes with well attended memorial services.

Life among the nation's poor was a headline issue throughout the year. At St. Luke's, efforts to expand our dialogue with the community were continued. A one and a half million dollar grant from the federal government for our Neighborhood Health Service Program enabled us to intensify our work in community medicine. The Community Psychiatry Unit also developed new and exciting fields of service in

police training programs and among single room occupancy tenants. The Methadone Maintenance project for heroin addicts and the training program for community physicians were again helpful in bringing health care to the community.

More than 86,000 emergency room visits and 162,000 out patient department visits were recorded in 1968, giving further testimony to our community service commitment. Medicaid, which was re-

duced in funding potential last year, accepted financial responsibility for about half of these emergency and clinic visits. We also moved to make our out-patient program more effective by screening emergency patients through a nurse immediately upon arrival. Plans have also been drawn for improving the physical layout of the emergency service to allow for better management of emergency cases.

The long term problem of making health care available to older citizens has been greatly reduced through the





Report of the Executive Director, continued

Medicare program. During the year more than 30 per cent of our in-patient days were attributable to Medicare patients. "Project Reality", a program of new nursing techniques for the maintenance and rehabilitation of elderly patients, was instituted with great success. This pilot program may point the way to a completely new approach to this area of nursing care for the future.

Workers in unionized hospitals in New York reached an agreement with hospitals as a contract deadline approached at mid year. St. Luke's maintained its practice of offering wages and benefits equal to or better than neighboring institutions, and our minimum wage went to ninety-one dollars per week in July.

The St. Luke's Auxiliary was especially helpful by dedicating the proceeds of their annual spring fashion show luncheon to the employees' tuition aid fund plan. Blue Cross benefits were again expanded, as were group life insurance benefits, and pension, holiday and vacation benefits. We were gratified in October, when St. Luke's employees voted at an election supervised by the State Labor Board to continue placing their faith in management by indicating that their best interests are served by not having union representation.

Acting on recommendations received from an employee attitude survey, the Hospital Center moved in

several areas to make St. Luke's a better place to work.

Skill development and job training became issues of nationwide importance. At St. Luke's, orientation programs, and opportunities for promotion through job-skill training were broadened. A new radiography school and training affiliations for inhalation therapists were 1968 educational milestones.

Of course, many long term problems remained with us in 1968. The squeeze for space again occupied a high priority on administrative time as did construction activities. The Eli-White-St. Luke's Residence was opened and provides many housing opportunities for nurses and house-staff members. The four floors of parking in that building and a new lot for physicians on 115th Street have reduced the pressure for auto parking in the area. Work continued on the Service and Research Building, and we look forward to 1971 when it will be completed.

Transfer of private physicians' offices from Stuyvesant II to the new apartment building was the first in a series of changes that will permit eventual expansion of the emergency room area. During much of the year, renovation was carried out in the main cafeteria and kitchen. In addition to more pleasant eating facilities for employees, the project will give us a truly centralized food service program, while freeing much needed space for other activities.

1968 saw a world wide gold crisis, a rampaging stock market, a federal income surtax, and generally rising prices. Hospital economics were subject to the same spiral. Operating expenses zoomed to over twenty-seven million dollars, nearly twenty million of which was for salaries and benefits for St. Luke's three thousand employees.

We experienced an 86 per cent bed occupancy in 1968, comparable to the previous year and favorable in relation to national and local indicators. Patient days, the data used to determine cost and reimbursement formulae, were also on a par with the previous year. Despite an uncertain world, there were over two hundred more babies born at Woman's Hospital in 1968 than in 1967.

Accounts receivable amounted to over eight million dollars at year end. We were forced to borrow in excess of three million dollars from our unrestricted reserve funds to meet current expenses. Our cash flow position continues to be a major source of concern.

There were a number of changes in management personnel at the Hospital Center. The retirement of Carl P. Wright, Associate Director and former Director of Woman's Hospital, after nearly twenty years of valuable service, necessitated a realignment of management duties. Ralph Williams joined us and assumed responsibility for building and construction activities. We were fortunate to have Daniel Triglia available to advance to the po-



sition of Comptroller. Ruth Dietz was appointed Associate Director of Nursing, and Ruth Dittmar succeeded Frances Avella as Director of the School of Nursing.

Certainly there were many other changes. Indeed, change at St. Luke's has come to be as regular as change in the weather. Yet, one thing remains—the loyalty and dedication of each member of the St. Luke's and Woman's family. For helping to make my own work more fruitful and for helping to achieve our goals, I am indebted to our president, Henry B. Guthrie, and his fellow trustees, to the medical board president, Dr. Myron Wright, and his colleagues, and to the staffs, volunteers and others who join us in our efforts.

I would be remiss if I did not extend my deep appreciation to my administrative colleagues, Associate Directors F. Dennis Harrington, Gary Gambuti, Robert McMillen and Ralph Williams; Assistant Directors Arthur Slothower, Mary Meehan and Evelyn M. Peck; Public Relations Director James P. May; Personnel Director Richard De-Christoford, and all those department heads and supervisors who are part of the management team.

The tumult and the shouting of 1968 is over, but it will remain as a towering experience. At our Service Awards Dinner in October, I had the opportunity to address the long service members of the Hospital Center

family. The closing remarks from the address might well serve to sum up my own reactions to 1968: "Our City is more troubled; its expectations higher; its demands greater; and, I believe, our commitment to duty is firmer. If we fail to grow and build upon past achievements, we will not be equipped to meet the challenges of tomorrow. We still march to the ancient drummer, who leads us to where we can be most useful." ■

Statistics	1968	1967
Patients Admitted	18,109	18,096
Births	2,563	2,331
Outpatient Department		
Visits	169,136	159,977
Patients Treated	32,782	31,158
Visits to Emergency Room	86,289	81,501
Operations	10,768	10,780
Diagnostic X-Rays	70,162	67,605
Radiation Therapy Treatments	8,658	7,529
Anesthetics Given	10,926	10,208
Laboratory Determinations	514,287	487,022
Blood Transfusions	4,131	4,167
Physical Medicine Treatments	63,126	41,029
Electrocardiograms	16,108	14,583
Electroencephalograms	1,275	1,145
Radioisotope Tests	2,531	2,224
Prescriptions Filled	396,861	432,083
Meals Served	1,147,381	1,273,286
Laundry Processed (pounds)	3,335,487	3,588,691
Employees	2,976	2,950

A Pastoral Ministry



The chaplaincy of St. Luke's is actively concerned with all the people of the Hospital Center, and the chaplains minister in varying ways to medical and nursing staffs, employees, administration, and student nurses. It remains first and foremost, however, a pastoral ministry to patients.

This was dramatized in March, when the Bishop of New York presided at the solemn re-opening of the balcony chapel, where Episcopal and Roman Catholic services are attended by our patients each Sunday. The balcony, the area of the chapel accessible from patient areas, had been enlarged and refurbished several times in the past. This new work, made possible by a

generous gift of the late Clark H. Minor, has made it into a beautiful and spacious place of worship at the heart of the Hospital Center for the inspiration and spiritual nourishment of our patients.

The free standing altar, the eleven foot cross (a memorial to the late Chaplain George C. Wyatt designed by Canon Edward N. West), the ample areas for wheel chair and stretcher patients, and the windows which enable people to see the chapel from the Muhlenberg corridor, are its major features. It is a chapel in which current and meaningful forms of Episcopal and Roman Catholic worship may be expressed and in which many sick

people have an opportunity to renew themselves in conscious relationship to the God of love and wholeness and in the supporting power of Christian fellowship. At the re-opening service, the bishop also blessed a handsome new communion chalice and paten, given by the surgical service at the suggestion of the late Dr. Alexander E. W. Ada.

On July 1st, the Rev. James C. Walworth, who had served the Hospital Center most effectively for almost nine years as an associate chaplain, accepted a call to be chaplain of All Saints Hospital, Fort Worth, Texas. His place on the staff was taken by the



Rev. Thomas A. Dillard, a young priest from the Diocese of Western Massachusetts, who had served in two New York City parishes. He completed his second and third quarters of clinical pastoral education at St. Luke's under Chaplain-Supervisor Alvin V. Hart. Chaplain Dillard has proven himself a skillful and sensitive pastor to both patients and Hospital Center family. He is a valuable addition to the staff.

The Hospital Center continues to be fully accredited for the training of clergy and theological students by the National Association for Clinical Pastoral Education. In 1968, under Chaplain Hart, four quarters of training were held, involving nine ordained clergy, and seven seminarians, representing six different Christian communions. The growing ecumenical aspect of the training was underscored by the presence this past summer of the first Roman Catholic seminarian to train at St. Luke's.

A new evening chapel program for the freshman class of the School of Nursing appears to have been a successful compromise between the recognition that compulsory chapel attendance for students is an outdated concept and the real value of some connection between the activities of student nurses and the chapel and chaplains. In place of the daily service of Evensong, traditionally sung by the students five nights a week, chapel was held the first semester Monday through Thursday. On two evenings, Choral Evensong was sung, and the other two offered a variety of chapel experiences—talks and discussion groups on comparative religions led by visiting clergy and others representing numerous churches and faiths, non-Christian as well as Christian. Other forms of worship were introduced, such as an Episcopal Eucharist, a Roman Catholic Mass, a Presbyterian service of Holy Communion, and a

"folk mass" replete with guitar accompaniment and very exuberant singing. During the second semester, student chapel was held on Mondays and Wednesdays only. The new program seemed to be appreciated by the students, both for its variety and its comprehension of the various religious backgrounds of patients they will be serving.

The ministry of the chaplains continues to be related to many areas of life both in and out of the hospital. During the year Chaplain Sweetser preached and spoke in several parish churches and appeared on the NBC-

TV Today Show in a discussion of the problems and ethics of organ transplantations and other developing medical procedures. He continues to serve as chairman of the Council of Churches' Manhattan Committee on Pastoral Care. Chaplain Hart is one of the leaders of a weekly intensive group program at the General Theological Seminary. In October he and Chaplain Sweetser represented the Hospital Center at the Association for Clinical Pastoral Education annual meeting in Chicago. Chaplain C. Leland Udell assumes the primary responsibility for the work of the chaplaincy in the School of Nursing. He also serves the



Episcopal residents at the nearby Association Home for the Aged. He has been working very actively with Dr. Richard N. Pierson, Jr. of the radioisotope laboratory in the research program of the whole body counter. The involvement of many young people from Episcopal schools in this work is providing valuable data for very significant research. The students in turn receive unusual scientific insights and experience. Chaplain Dillard serves the City of New York as a member of the Council of Advisors to the Borough President of Manhattan for the Community Planning Board.

But the primary activity of all the chaplains, including the tireless service of the clergy from the neighboring Roman Catholic Grotto Church of Notre Dame, and of Rabbi Jacob Kleinman, is their ministry to our patients. The objective of the Department of Religious Services is to be to all the Hospital Center an effective and helpful expression of Saint Luke's motto: *Corpus Sanare; Animam Salvare* — To heal the body; to free the soul. ■



The Cosmopolitan Flavor

In a year-long whirlwind of activity, the St. Luke's Auxiliary and the Assistant Board of Woman's Hospital once more demonstrated their ability to provide the feminine touch that gives a cosmopolitan flavor to the already fast pace of life at the Hospital Center. Working together, through the Special Events Committee, the two groups sponsored a benefit performance of Barbra Streisand's "Funny Girl" and brought over \$10,000 to the Dual Century Fund. The Special Events Committee has thus far raised nearly \$175,000 for the Fund.



The Auxiliary celebrated the tenth anniversary of the Scrymser gift shop with a banner year in sales. The Assistant Board continued to operate the Woman's Gift Shop with great success.

In April, the Auxiliary's "Champagne Picnic at the Plaza" attracted nearly 500 guests. A profit from this fashion show-luncheon of some \$5,000 was given to the employees tuition aid fund. One thousand dollars was also given to the Therapeutic Nursery School program.

The Auxiliary also sponsored an art show for Hospital Center family members in the school of nursing auditorium in November, and over one hundred works were displayed. The Auxiliary's annual Christmas bazaar was another 1968 success as was the Auxiliary sponsored dinner-dance for nursing school seniors in February.

Reflecting the troubles of the City, a proposed Auxiliary-sponsored "career's day" for community students was cancelled because of a strike by New York teachers.

The Assistant Board was also caught up in the swirl of events when a June benefit aboard the S.S. Santa Rosa was cancelled in tribute to the slain Senator Robert F. Kennedy. However, through the generosity of patrons, the planned benefit did raise \$4,000 for the Dual Century Fund.

On a happier note, the Assistant Board was responsible for refurbishing of both the doctors' locker room and the Woman's Hospital coffee shop.



The Babies Alumni program was continued and raised more than \$7,000.

Time took its toll on both groups as Auxilians Mrs. William Van Leer and Mrs. Jarvis Cromwell, wife of the Board Co-chairman, died in 1968, as did Babies Alumni secretary, Mrs. Dorothy Moran.

Both Auxilians and Assistant Board members were active in decorating and volunteer work during the year.

They also participated in the campaign of the United Hospital Fund, and several were honored for their contributions to the City-wide effort.

The Hospital Center was further honored when Jean Coates, a St. Luke's graduate, was selected as the Fund's poster nurse for 1968.

The ladies were a truly essential part of the team in 1968 as they have been over the years. ■

St. Luke's Hospital Auxiliary

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Volunteers

An essential part of the Hospital Center team, we gratefully list the names of those who gave generously of their time to St. Luke's and Woman's patients during 1968.

Acevedo, Mary
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 Mukerji, Maya
 Mullen, Joseph
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 Neri, Velia
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 Socolar, Deborah
 Solinger, Alan
 Spence, Ellen
 Stanford, Anne
 Staples, Eugene
 Stevens, Mrs. Edwin P.
 Stewart, Helen
 Stitt, Elsie
 Streeter, Mrs. John
 *Tansill, Mrs. Duncan
 Teitelbaum, Stuart
 Thompson, Dolores
 Thompson, George
 Thorn, Herman
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 Tovell, Mrs. Harold
 Upham, Gladys
 Upjohn, Mrs. E. M.
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 Ward, Mary Ann T.
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 Wennik, Mrs. Anne
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 White, Mrs. Charles
 Wiley, Mabel
 Williams, Lawrence
 Winch, Jacqueline
 Wolff, Brenda
 Wood, Mrs. Marguerite
 Wright, Mrs. Myron
 Zenoff, Mrs. David
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*Deceased



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School of Nursing—1969**

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Giving 1968

Once again, the contributions of thousands of persons made it possible for St. Luke's to continue serving the needs of the community in 1968.

Physicians, volunteers, trustees, staff members and friends of the Hospital Center gave unstintingly of their time and talents to the cause of St. Luke's, which remained as Muhlenberg directed, "A Christian family entertaining its guests, all of whom are ill."

Financial support for the Hospital Center was distinguished in 1968 by both the number of large gifts and by the breadth of support received from a wide segment of its community.

The Dual Century Fund, spurred on by a gift of one million dollars from an anonymous donor, raised \$1,691,699 for the expansion and renovation program of the Hospital Center.

Research grants from governmental and private sources were \$2,242,511.46. Special purpose gifts and grants amounted to \$826,878.19, including a number of memorial gifts and the establishment of a substantial number of new special purpose funds.

General purpose giving to St. Luke's and Woman's totalled \$201,955.80, of which \$109,360 was received from their annual Christmas appeals.

For well over a century, friends of St. Luke's and Woman's have provided for posthumous gifts to the Hospital Center. In 1968, bequests amounted to \$1,092,017.47. In all, more than \$6,000,000 was received from grants and benefactions during the year.

The theme of the 1968 annual appeal was "Santa is on our Staff." That giving spirit was amply reflected by the many persons who recognized the needs of the Hospital Center through their kind support. ■

Our Benefactors

The following pages list the names of many of the generous friends of the Hospital Center who have contributed to the support of the various special needs of St. Luke's and Woman's. Benefactors of one hundred dollars or more are listed by name. While space does not permit the listing of the many contributors of smaller amounts, our appreciation is nonetheless great. That the Hospital Center has been able to maintain its high standards of patient care is due largely to the continued interest and loyalty of all contributors. The Board of Trustees, on behalf of the professional staffs and all the Hospital Center personnel gratefully acknowledges this financial assistance.

Gifts Were Given in Memory of the Following:

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Spetnagel, Miss Louise de B.
Sutphen, Jr., Mr. Henry R.
Treadwell, Brig. & Mrs. John W. F.
Webb, Mr. Samuel
Woman's Hospital, Assistant Board of

\$500-\$1,000

American Savings Bank
Beekman, Robert S., M.D.
Doubleday, Mrs. Russell
Epstein, William, M.D.
Gallozzi, Ennio, M.D.
Hirsch, Mr. Jules
Mathews, Mr. Hiram A.
Pershing Foundation,
Muriel R. & Francis W.
Rothschild, Mr. Walter N.
Ryan, Mrs. Clendenin J.
St. George Society of New York
Schieffelin, Mr. William J.
Stevenson, Stuart S., M.D.
Tovell, Harold M. M., M.D.
Yue, Shyh-Jong, M.D.
Zickel, Robert E., M.D.

\$100-\$500

Addington, Miss Anne H.
Adsit, Jr., Charles G., M.D.
Andreae, Eric, M.D.
Athos, William J., M.D.
Balser, Benjamin, M.D.
Black, Mrs. Douglas M.
Burnett, Maurice G.
Cherrick, Gilbert R., M.D.
Clarke, Mr. Dana
DeHaan, Clayton R., M.D.
Dermksian, George, M.D.
Dunnington, John H., M.D.
Fretz, Alfred F., M.D.
Geer, Francis G., M.D.
Goodbody, Maurice, M.D.
Gordon Fund, The
Grieco, Michael H., M.D.
Harrold, Charles S., M.D.
Hirshon, Mr. Walter
Irvine, Jed H., M.D.
Johnston, Mr. George S.
Kanick, Virginia, M.D.
Lavengood, Russell W., M.D.
McKinney, Dr. & Mrs. John
Nathanson, Bernard, M.D.
Newborg, Mr. Leonard
Roven, Robert B., M.D.
Sackett, Nelson B., M.D.
Sivigny, Edward, M.D.
Smith, Craig N., M.D.
Spielman, Frank, M.D.
Stothers, Hilton H., M.D.
Stroh, Edward, D.D.S.
Swift, Lucy, M.D.
Van Praagh, Ian, M.D.
Wakeham, Isabella, M.D.
Ward, Joseph N., M.D.
Weisberg, Howard K., M.D.
Westcott, F. H., M.D.
Westermann, Coenraad D., M.D.
Whitfield, Stanley, M.D.
Woodbridge, Mr. Frederick
Zintel, Harold A., M.D.

**Contributors to
General and Special Funds
St. Luke's-Woman's, 1968**

\$25,000 and over

Guggenheim, Mrs. Simon
Hartford Foundation, Inc., The John A.
Howson, Estate of Marjorie
Merrill Trust, The Charles E.
St. Thomas Church

\$10,000-\$25,000

Ackermann Memorial Fund, G. A.
Damon Runyon Memorial Fund
Grace, Mrs. W. R.
Holmes Foundation, Inc.
Mixsell, Mrs. Harold R.
Trinity Church
Upjohn Company, The
Vander Poel, Mr. William H.

\$5,000-\$10,000

Altman Foundation, The
Anonymous—1
Avalon Foundation
Bostwick, Mr. Albert C.
Clemens Fund, Inc., The Marie Heye
Dickson, Carol C., M.D.
Fox Foundation, Inc., Louis & Ragnfrid
Grant, Mrs. Elizabeth Swords
Lavengood, Jr., Russell W., M.D.
Major Foundation, The Cedric
Norfleet, Miss Grizelle
Phipps, Mrs. Howard
Scott Foundation, Walter
Sheldon, Mrs. Oakley
Stony Wold Corporation
Walker Fund, Caroline Shields
Wiggins, Mr. Grafton
Yue, Shyh-Jong, M.D.

\$1,000-\$5,000

Aldrich, Mr. & Mrs. Winthrop W.
Alexander, Mr. Douglas H.
Anonymous—3
Arlin Fund, Inc.
Arthritis Foundation Inc., The
Barker, Miss Grace A.
Bingham, Mr. Harry P.
Bleibtreu Foundation, Inc., Jacob
Calder, Mrs. Adelaide
Case, Robert B., M.D.
Clarke, Mrs. Thomas L.
Coleman, Mr. John A.
Coleman, Mr. Stewart P.
Crocker, Mr. Arthur M.
Cromwell, Mr. Jarvis
Cross Ridge Foundation
Culpeper Foundation, Charles E.
Darling Inc., Herbert F.
Davis, Mr. Howland S.
Draper, John W., M.D.
Geist, Mr. Irving
Giblin, Mrs. Walter
Guthrie, Mr. Henry B.
Helmle, Mr. William C.
Hoffmann-La Roche, Inc.
Hoving, Mr. Walter
Huber Foundation, The
Kaye, Mr. H. Austin
Killock Foundation, Inc., The

Kochman, Dr. & Mrs. Richard S.
Lins, Mrs. John P.
Lipton Foundation Inc., Thomas J.
Miller, Mrs. Danforth
Noble Foundation, Edward John
Parker Charitable Trust, Minnie
Patrick Foundation, The Jonathan S.
Pawnee Foundation, The
Peterson, J. P. & A. C.
Plant Memorial Fund, Inc., Henry B.
Prentice, Mrs. Clarence C.
Reisinger Medical Trusts, Curt H.
Research Corporation
(Williams-Waterman Fund)
St. Andrew's Convalescent Hospital
St. Luke's Hospital School of Nursing,
Inc., Alumnae Association of
Sasco Foundation
Schieffelin, Jr., Mr. William J.
Schweckendieck, Estate of Edith M.
Scoville, Miss Edith
Shepard, Mr. W. Hardie
Smith, Dr. & Mrs. Herbert J
Stark, Richard B., M.D.
Stetson, Jr., Mrs. Eugene W.
Stevens, Mr. John E.
Stillman Benevolent Fund, Chauncey
Stradella, Mr. & Mrs. Charles
Switzer Foundation
Swords, Mrs. Jacquelin A.
Talcott Fund, Inc., James
Tozzo, Pellegrino J., M.D.
Treadwell, Brig. & Mrs. J. W. F.
Union Carbide Corporation
Vaughan, Mrs. Eleanor W.
Ward, Mr. Harry
Ward, Miss Mary E.
Waters Co. Inc., Robert H.
West, Dr. & Mrs. John P.
Wescott, F. Howard, M.D.
Winston, Mr. Harry

\$500-\$1,000

Alexander, Miss Helen D.
Arpin, Mr. Leon T.
Butcher & Sherrerd
Carlisle & Jacquelin
Corey, Jr., Mrs. Alan L.
Davis, Mr. Dan E. H.
Finby, Nathaniel, M.D.
Guthrie, Mrs. Randolph H.
Hamilton, Mrs. Irene L.
Hartley Corp., The
Hartog, Mr. David
Jefferson, Mr. Floyd W.
Joyce, Mr. Morton D.
Kappa Beta Chapter Alpha
Phi Omega Fraternity
Klee Fund, Inc., The
Leeming, Mr. Leonard B.
Markle, Mrs. Nancye
Marsteller, Mr. & Mrs. W. A.
Morgenstern, Mr. & Mrs. Morris
Morsman, Jr., Mr. & Mrs. Joseph J.
Nichols, III, Mr. George
Oaklawn Foundation, The
Paine, Mrs. A. G.
Patterson, Mrs. David C.

Reader's Digest Association, The
Reese, Mr. Willis L. M.
Riverside Church
Rogers, Mr. & Mrs. Andrew Y.
Skinner, Mrs. Elizabeth H.
Vaillant, The Rev. Rene E. G., Ph.D.
Well Born Foundation, The
Williams Fund, Mildred Anna
Woudhuysen, Mr. & Mrs. A. D.
Yutzy, Mrs. Kate T.

\$100-\$500

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Alexander, Mr. R. W.
Anderson, Mr. Robert W.
Andrews, Mr. Prescott
Anthoine, Mr. Robert
Babcock, Mr. F. Huntington
Barker, Mr. W. Gardner
Bell, Jr., A. L. Loomis, M.D.
Bergen Beach Yacht Club, The
Ladies' Auxiliary of
Berning, Mr. & Mrs. A. D.
Beshar, Mr. Lee Howard
Bidwell, Mr. J. Truman
Biltmore Textile Co., Inc.
Birnbaum, Mr. & Mrs. Robert
Blancato, Louis S., M.D.
Blough, Mr. Earl
Blough, Mr. & Mrs. Roger
Boissier, Mr. Jean-Jacques
Bonyng Memorial Fund, The M. Alida
Brewster, Mrs. Walter Rice
Brooks, Mr. & Mrs. Chester E.
Brown, Mr. & Mrs. Phillip Tate
Bunce, Miss Hazel W.
Bunker, Mrs. Arthur H.
Bunker, Estate of Arthur H.
Burford, George E., M.D.
C. A. L. Foundation, Inc.
Camp, Mr. Kingsland
Carling, Miss F. Evelyn
Cartwright, Mrs. Carroll L.
Chamberlin, Mr. W. Macy
Chapin, Jr., Mrs. C. M.
Chase, Mr. & Mrs. William J.
Chu, Mrs. Lucy
Clark, Mrs. Hugette M.
Cluett, Jr., Mr. & Mrs. George A.
Cochran, Mr. & Mrs. W. W.
Coleman, Mrs. Simmons
Cookman, Miss Elizabeth W.
Cooper, Mr. Richard F.
Coster, Mrs. Josephine C.
Cushman, Jr., Paul, M.D.
Cutler, Mr. & Mrs. Howard
Cutting, Mrs. Charles S.
Dan River Mills, Inc.
Debevoise, Mrs. Clay
Deekman, Jr., Mrs. H. W.
Dewey Fund, The Thomas E.
Dickey, Mr. Charles D.
Dominick, Mr. Bayard
Duane, Mr. Richard N.

continued

Edie & Co., Lionel D.
 Emison, Mr. Sam S.
 Engis Equipment Co.
 Epstein, Mr. Samuel
 Fernandes, Manuel, M.D.
 Findlay Foundation, Mary B. & D. C.
 Fink, Mr. Peter
 Forgan, Mr. J. Russell
 Forgash Foundation, Morris & Natalie
 Foss Leukemia Memorial Foundation, Alan
 Freeman, Mrs. Sybilla
 Frelinghuysen, Matilda
 Fretz, Alfred F., M.D.
 Friedberg, Mrs. William H.
 Gambrell, Mrs. Sarah B.
 Gardner, Mr. & Mrs. G. Peabody
 Gerstein, Mr. Jacob
 Gifford, Mrs. Charles C.
 Gillette, Mr. & Mrs. E. H.
 Gonzalez, Mr. Edward W.
 Grace, Mr. J. Peter
 Greene, Mrs. M. Thompson
 Gregg, Mrs. Will R.
 Grolier Foundation, The
 Haas, Mr. Marc
 Hagerty, Mr. Harry C.
 Halsey, Mr. & Mrs. Van R.
 Harriman, Mr. & Mrs. E. Roland
 Harris, Mr. Duncan G.
 Harris, Mr. & Mrs. George U.
 Harris, Mr. Murray
 Hassel & Son, Inc., Charles J.
 Hay, Mrs. Clarence L.
 Haynes, Mrs. Catherine M.
 Haynes, William, M.D.
 Healy Foundation, Inc.,
 The James Augustine
 Hobson, Theodora P.
 Hoch, Eugene L., M.D.
 Hockaday, Mr. Irvine O.
 Holden, Mr. W. Wilson
 Holloway, Mr. Bernard L.
 Holmes, Mrs. Jane A.
 Hopeman, Miss Anna M.
 Hoyt, Miss Gertrude R.
 Hubbard, Mr. Ralph H.
 Hyde, Mr. John B.
 Ingalls, Mrs. Mabel S.
 Iselin, Mr. O'Donnell
 Iselin & Co. Inc., William
 Jacoby, Mr. & Mrs. Franklyn W.
 Jarvis, Edith L.
 Johnson, Mrs. Kate De Forest
 Johnston, Barbara, M.D.
 Johnston, Mr. George S.
 Johnstone, Mr. George C.
 Kean, Mrs. John
 Kean, Mr. & Mrs. Robert W.
 (Kissel, Mr. Peter F. F.)
 (Kissel, Jr., Mr. W. Thorn)
 (Starr, Mrs. Abbey Kissel)
 Knott, Mr. James
 Koebel, Jr., Mr. Frank E.
 Koeckert, Mrs. Ethel V.
 Kovner, Mr. Benjamin
 (Kuzmick, Mr. L. F.)
 (Thies, R. O.)
 Lageman, Mr. Walter
 Leggett, Mrs. Richard L.
 Lincoln, Mrs. Frederic W.

Litchfield, Mrs. Arthur V.
 Lloyd, Mr. & Mrs. Herbert
 Lockwood, Mr. John E.
 Loengard, Mr. Richard O.
 Loening, Mr. & Mrs. Albert P.
 Lowe, Jr., Mr. & Mrs. Gerald
 Lynn, Mr. Vernon R. Y.
 Lyon, Mrs. Robert Frew
 McAlpin, Mr. David H.
 McDonald, Mr. & Mrs. Willis
 McGrath, Mrs. J. Wade
 McHugh, Mr. Thomas F.
 McNally, Mr. Richard J.
 MacGregor, Mr. & Mrs. Wallace
 MacLay, Mrs. A. B.
 MacLear, Mrs. Frank
 Maloof, W. G., M.D.
 Maniatty, Mr. C. S.
 Marlor, Mr. Clark S.
 Marootian, Mrs. Margaret
 Martin, Mr. Dennis
 Martin, Mr. Walter H.
 Merck & Co. Inc.
 Michalis, Mr. Clarence F.
 Michel, Mr. Clifford W.
 Michelman, Mr. Samuel
 Milbank, Mr. & Mrs. Jeremiah
 Miller, Sr., Mrs. Charles D.
 Minton, Mr. Robert H.
 Moore, Mrs. Paul
 Morgan, Mr. H. S.
 Myers, Jennet R.
 (Nichols, Mrs. William B.)
 (Fahs, Mrs. Mary Ellen Nichols)
 (Nichols, Mr. Tom)
 Niles, Miss Laura
 Norton, William S., II, M.D.
 O'Brien, Mrs. James E.
 Ordway, Jr., Mr. Samuel H.
 Osborn, Mrs. Frederick
 Page, Mr. Robert G.
 Paine, Mr. Hugh E.
 Paine, Jr., Mr. Ralph D.
 Patrick Foundation, The Elizabeth
 Pease, Mr. Perry R.
 Perkins, Mrs. George W.
 Petersen, Mr. William E.
 Phillips Foundation, Inc.,
 The Charlotte Palmer
 Photos, Constantine, M.D.
 Pittman, Fred E., M.D.
 Pope, Mr. Arthur W.
 Pulitzer, Jr., Mrs. Ralph
 Pulling, Mrs. Edward
 Purdy, Jr., Mrs. Thomas L.
 Rabinowitz, Mr. Aaron
 Radcliffe, Miss Gertrude S.
 Randolph, Mr. Francis F.
 Rasmussen, Mr. Leslie
 Rau, Mrs. Violet S.
 Reisner, Edward, M.D.
 Robinson, Jr., Mrs. Harry S.
 Rockefeller, Mrs. Laurance S.
 Rockland Mills, Inc.
 Ross Laboratories
 Rothschmitt, Mrs. Frank
 Rousseau, Jr., Mr. Theodore
 Rudd, Mr. Harold G.
 Ruddell, Mr. Lawrence A.
 Rue, Eleanor F.
 Ryan, Mrs. Clendenin J.

Ryan, Mr. William J.
 St. Bartholomew's Church,
 The Women of
 St. Luke's Hospital Center
 Staff & Private Duty Nurses
 Sanders, Mrs. Frank
 Schulte, Mr. David A.
 Schuster, Mr. Frank
 Schwartz, Miles J., M.D.
 Shaw, Mr. & Mrs. Ernest R.
 Sherry, Mr. Marcus D.
 Simpson, Mr. & Mrs. William
 Sluyter, Mr. Howard R.
 Smith, Mr. Adolph
 Smith, Kline & French Laboratories
 Smithers, Mr. C. F.
 Sperry & Hutchinson Co., The
 Executives & Employees of
 Stetson, Mrs. Eugene W.
 Stout, Mr. A. Varick
 Stout, Mr. Gardner D.
 Streeter, Mrs. Frank S.
 Stroud, Mrs. Samuel
 Sullivan, Mr. & Mrs. Kevin I.
 Sutcliffe, Mr. Arthur T.
 Talmage, Mr. John D.
 Taney, Mr. & Mrs. Leonard
 Thompson, Frederick R., M.D.
 Trapp, Mr. John C.
 Trent, Mr. William J.
 Trippe Fund, Inc., The
 Tuul, Aino, M.D.
 Van Itallie, Miss Lucy M.
 Van Itallie, Theodore B., M.D.
 Van Vechten, Mr. Schuyler
 Vietor, Mr. Alexander O.
 Vondermuhl, Jr., Mr. George A.
 Voorhees Foundation, The Enders M.
 Wainwright & Co., H. C., Partners
 and Employees of
 Ward, Joseph N., M.D.
 Warner Fund, Albert & Bessie
 Webb, Mrs. Vanderbilt
 Weinberg, Mr. Sidney J.
 White, Mr. & Mrs. Cleveland S.
 White, Mrs. John Campbell
 Whiting, Frederick L., M.D.
 Whitney, Mr. Thomas P.
 Williams, Mr. Thomas R.
 Williamson, Mrs. F. E.
 Winkhaus, Mr. John
 Winslow, Miss C. G.
 Woodhead, Mrs. Daniel
 Worcester, Mr. Dean K.
 Wright, Myron, M.D.
 Young & Rubicam, Inc.
 Zink, Mr. J. Malcolm

(Joint Gift)

Gifts and Grants for Special Purposes

Ada Fund for Surgical Service	\$ 250.00
Altman Foundation Fund	1,000.00
Altman Foundation Fund for Children's Tumor Program	5,071.00
Anesthesia Service Fund	740.00
Assistant Board, S. S. Santa Rosa Party	4,735.00
Auxiliary Operating Fund	14,191.15
Aldo R. Balsam Fund for Intensive Care Unit	1,577.50
Blood Bank Fund	275.00
Bosworth Fund for Patient Care	100.00
The Bridge	110.00
Christmas Fund	1,895.00
Clemens Fund for Clinic Care	5,000.00
Barbara Kissel Cromwell Fund	20,489.20
Lincoln Cromwell Memorial Fund	250.00
Coronary Intensive Care Unit	150.00
Danziger Appliance Fund	275.00
Dietary Staff Fund	1,698.12
Directors Discretionary Fund	1,000.00
Ear, Nose and Throat Fund	1,052.25
Employees Education Fund	5,000.00
External Cleaning of Muhlenberg	505.00
Fleming Fund for Indigent Patients	1,000.00
Dr. Flood Gastrointestinal Fund	75.00
Sarah W. George Fund for Recreational Therapy..	240.00
Carolyn Lathrop Goldsmith Private Patients Fund	1,574.14
Hartley Scholarship Fund	500.00
House Staff Education	300.00
Marjorie Howson Fund	5,000.00
Interns and Residents Loan Fund	1,010.00
John H. Keating, Sr. Memorial Fund	500.00
Maude A. Leland Fund	532.65
Medical Library Fund	187.50
Medical Service Discretionary Fund	7,675.57
Charlotte Mixsell Fund for Otolaryngology.....	3,447.81
Neighborhood Health Services Program	649,481.35
Elizabeth B. and Henry Nichols Fund for Patient Care	1,760.80
Nursing Service Director's Discretionary Fund	10.00
Nursing Fund	40.00
Orthopedic Care Fund	250.00
Pathology Dept. Fund	188.47
Patients Library Service Fund	57.50
Pediatrics Service General Fund	1,697.00
Physical Medicine Dept. Fund	1,500.00
Eleanor M. Pise Scholarship Fund	45.00
Psychiatric Nursing Scholarship Fund	1,500.00
Psychiatric Service Fund	1,825.00
Radiology Dept. Fund	521.53
Rehabilitation Medicine Dept. Fund	4,636.25
Religious Service Works Fund	1,341.00
Riverside Church Fund	450.00
Schweckendieck Fund for Crippled Children.....	2,000.00
School of Nursing Purposes Fund	133.00
Scott Memorial Fund for Cardiopulmonary Purposes	44,851.34
Walter Scott Foundation for Orthopedic Care of Children	5,000.00
Elizabeth Van Leer Sharp Fund	1,125.00
Henrietta H. Smith Periodical Fund	114.02
Social Service—Anonymous	150.00
Social Service Fund for Camp Care	1,000.00
Social Service Christmas Fund	1,240.00
Social Service Director's Fund	135.00
Special Equipment Fund	4,500.00

Special Meetings Fund	700.00
Special Needs of O.P.D. Patients	800.00
Special Needs of Patients Fund	2,605.00
Student Nurses Pre-Entry Physical Exam.	90.00
Surgical Service General Fund	2,125.00
Surgical Post-graduate Fund	1,335.04
Switzer Foundation-Scholarship Awards for Student Nurses	1,500.00
James Talcott Fund for Scholarships.....	1,000.00
Elizabeth W. Vaughan Memorial Fund.....	1,200.00
Woman's Library Fund	1,225.00
Woman's Social Service Fund	1,339.00
	<u>\$ 826,878.19</u>

Gifts and Grants for Research

Helen M. Adams Fund	\$ 3,733.75
American Cancer Society	8,728.85
Arthritis Research Fund	4,285.75
Arthritis & Rheumatism Found. Clinic Grant.....	625.00
Atomic Energy Commission	4,275.00
Cancer Research Project Fund	1,235.40
Cancer Research Fund	630.00
Cardiology Research Fund	1,478.00
Cardio Respiratory Laboratory Fund	3,380.00
Child Psychiatry Research Fund	1,175.00
Roland Chilton Expanded Open Heart Program...	10.00
Clinical Pharmacology Research	37,750.00
Columbia University	2,424.36
Community Health Studies Research Fund.....	4,000.00
Damon Runyon Memorial Fund for Cancer Research	1,636.29
Dermatology Research Fund	285.00
Evaluation of Aritene and other Materials.....	10,000.00
General Surgical Research Fund	1,000.00
Elizabeth Swords Grant Foundation Inc.....	33,186.00
Pedro Gualtero Fund for Plastic Surgery.....	3.00
"Hand Scrub and Skin Prep."	5,000.00
Hartford Foundation Grant	45,634.00
Health Research Council of New York City.....	61,714.50
Heart Disease Fund	6,858.75
High School Research Project	500.00
Indocin Study Grants	10,000.00
Kidney Transplant Program	50,000.00
Measles-Emphysema Project	26,838.69
Merck & Co. Grant	3,500.00
Charles E. Merrill Fund for Cardiovascular Res...	29,025.37
Metabolic Unit Fund	37,211.93
June Thomson Moore Fund	350.00
National Institutes of Health	1,570,206.37
New York Heart Association	9,799.96
Nutrition Foundation Grant	6,250.00
Orthopedic Research Fund	2,425.00
Plastic Surgery Fund	4,132.50
Public Health Service	108,502.10
Renal and Endocrine Physiology Research.....	5,000.00
Research In Blood Fund	598.40
Dr. Schetlin's Surgical Research Fund.....	1,245.00
Single Room Occupancy Project	61,900.00
Urology Research Fund	28,430.00
Whitehall Foundation Grant	25,000.00
Donna Bain Wiggins Cancer Research	16,987.14
William Waterman Fund	2,500.00
Wisconsin University	3,060.35
	<u>\$2,242,511.46</u>

Sources of Research Funds

Federal Government

National Institutes of Health	\$1,570,206.37
Public Health Service	108,502.10
Sub-Contract—Funded by N. I. H.	5,484.71
Atomic Energy Commission	4,275.00
	<u>\$1,688,468.18</u>

New York City Government

Health Research Council of NYC	\$ 61,714.50
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Totals—Government Funds	\$1,750,182.68
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Non-governmental

American Cancer Society	\$ 8,728.85
New York Heart Association	9,799.96
Estates and Trusts	31,273.77
Foundations	194,581.29
Industries	115,530.00
Individuals	132,414.91

Totals—Non-governmental Funds	\$ 492,328.78
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Total Donations and Grants for Research	<u>\$2,242,511.46</u>
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Unrestricted Legacies

St. Luke's Hospital

Estate of Susan Dwight Bliss	\$ 4,784.62
Mabel W. Blagden Trust	825,114.65
Estate of Mary F. Broadwell	60,000.00
Estate of William Parker Brown	3,500.00
Estate of Charles Dunlap	23,580.98
Estate of Thomas Halstead	4,537.20
Estate of Aimee M. Levi	5,000.00
Mary F. McChesney Trusts	908.64
Estate of Margaret E. McVittie	265.41
Estate of Mary M. Macy	387.89
Estate of Elaine Moore	8,405.00
Trust u/w Albert E. Phillips	1,741.79
Estate of Edwin H. Richards	5,000.00
Estate of Ellen M. Saxe	1,479.66
Estate of Lottie B. Steinback	500.00
	<u>\$ 945,205.84</u>

Woman's Hospital

Estate of DeCoursey Fales	\$ 3,000.00
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Endowment Fund Activity

Alumnae Association Private Room Fund—

Gift of Alumnae Association of	
St. Luke's Hospital School of Nursing.....	\$ 1,000.00
William N. and Marie A. Beach Fund.....	100,000.00
Susan Colgate Cleveland Fund	33,057.63
Dean Hoffman Private Room Fund.....	450.00
The Florence Oram Trust Fund	
to Assist Needy Student Nurses.....	9,304.00
	<u>\$ 143,811.63</u>

Income from Trusts and Estates

St. Luke's Hospital

Anonymous	\$ 986.92
Ruth L. Briggs Trust	104.81
Arthur Bunker Estate	1,757.20
Helen K. Clare Estate	12,040.00
Florence L. S. Clark Trust	60,771.32
George V. Coe Trust	1,049.64
First Presbyterian Church	7,919.18
Green Trust	6,820.72
Adrian Jackson Trust	8,179.14
Kurzman Trust Fund	263.74
Curt H. Reisinger Medical Trust #1 and #2.....	4,532.30
Theresa S. Weil Bequest	2,500.00
	<u>\$ 106,924.97</u>

Woman's Hospital

Ruth L. Briggs Trust	\$ 104.81
Eugene Perdue Trust	200.00
Robert W. Reed, Jr. Trust	100.00
	<u>\$ 404.81</u>

Recapitulation of Benefactions and Grants

Gifts for General Purposes	\$ 201,955.80
Gifts and Grants for Special Purposes	
(Non-Research)	826,878.19
Gifts and Grants for Research	2,242,511.46
Endowment Fund Activity	143,811.63
Unrestricted Legacies	948,205.84
Income from Trusts and Estates	107,329.78
Dual Century Fund	1,691,699.00
Babies Alumni	7,442.75
	<u>\$6,169,834.45</u>

Auditor's Report

To the Board of Trustees
St. Luke's Hospital Center
New York, New York 10025

We have examined the balance sheet of St. Luke's Hospital Center as of December 31, 1968, and the related statement of changes in fund balances and statement of income and expense for the year then ended. Our examination was made in conformity with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

All securities owned by the Hospital Center at December 31, 1968 were held by the Manufacturers Hanover Trust Company as custodian, and income from interest, dividends and rents for the year under review are stated as shown in the records of the custodian.

In our opinion, subject to the foregoing, the accompanying balance sheet, statement of changes in fund balances and statement of income and expense fairly present the financial position of St. Luke's Hospital Center at December 31, 1968 and the results of its operations for the year ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

MacNICOL, JOHNSON & CO.
Certified Public Accountants

New York, N. Y.
6/10/69

St. Luke's Hospital Center

Balance Sheet

Assets

	December 31, 1968		December 31, 1967	
General Fund:				
Cash in banks and on hand		\$ 163,097.05		\$ 128,015.00
Patients' accounts receivable	\$ 8,106,589.07		\$ 6,614,872.62	
Less: Allowance for uncollectible accounts	1,368,020.22	6,738,568.85	1,179,039.76	5,435,832.86
Miscellaneous accounts receivable		184,326.18		134,006.39
Investments		75,652.83		24,480.28
Inventories of supplies		338,455.28		363,873.87
Prepaid expenses		176,225.84		113,395.57
Construction and plant rehabilitation in progress		538,103.31		264,758.10
Total		<u>8,214,429.34</u>		<u>6,464,362.07</u>
Unrestricted Reserve Fund				
St. Luke's Hospital:				
Cash in bank	33,455.45		95,206.70	
Investments	1,610,418.37		1,729,661.10	
Due from General Fund	2,200,000.00	3,843,873.82	1,200,000.00	3,024,867.80
Woman's Hospital:				
Cash in bank	4,838.20		14,577.09	
Investments	1,109,347.67		1,019,347.67	
Due from Dual Century Fund	1,876,726.30	2,990,912.17	1,955,000.00	2,988,924.76
Total		<u>6,834,785.99</u>		<u>6,013,792.56</u>
Endowment Funds				
St. Luke's Hospital:				
General and Restricted Endowment Funds:				
Cash in bank	4,188.07		153,627.97	
Investments	22,714,418.41		22,950,959.82	
Due from Community Facilities Building Fund	—		1,987,912.16	
Due from Plant Fund	4,087,912.16		—	
Total	<u>26,806,518.64</u>		<u>25,092,499.95</u>	
Less: Temporary Fund's undivided interest	1,080,160.54		646,670.27	
Plant Replacement Fund undivided interest	943,095.94		397,472.55	
Total	<u>2,023,256.48</u>	24,783,262.16	<u>1,044,142.82</u>	24,048,357.13
The A. Van Horne Stuyvesant Memorial Fund:				
Cash in bank	346.26		18,070.61	
Investments	6,381,009.82		6,190,363.16	
Building and equipment—Stuyvesant Pavilion (less accumulated depreciation)	2,493,683.15	8,875,039.23	2,558,316.52	8,766,750.29
Woman's Hospital:				
General and Restricted Endowment Funds:				
Cash in bank	1,038.25		2,017.28	
Investments	2,268,358.24		2,268,391.80	
Total	<u>2,269,396.49</u>		<u>2,270,409.08</u>	
Less: Temporary Fund's undivided interest	20,910.66	2,248,485.83	20,910.66	2,249,498.42
Total		<u>35,906,787.22</u>		<u>35,064,605.84</u>
Temporary Funds for Designated Purposes				
St. Luke's Hospital:				
Cash in bank	\$ 449,020.56		\$ 140,357.31	
Grants receivable	725,087.90		—	
Investments	216,520.32		238,605.20	
Undivided interest in Endowment Funds assets	1,080,160.54		646,670.27	
Due from General Fund	840,000.00	\$ 3,310,789.32	972,620.48	\$ 1,998,253.26
Woman's Hospital:				
Cash in bank	15,967.62		55,599.52	
Investments	—		965.06	
Undivided interest in Endowment Funds assets	20,910.66	36,878.28	20,910.66	77,475.24
Total		<u>3,347,667.60</u>		<u>2,075,728.50</u>
Building Funds				
Dual Century Fund:				
Cash in banks	199,690.29		126,948.35	
Investments	208,645.25		416,154.51	
Pledges receivable	273,905.81		390,240.46	
Construction in progress	3,351,408.60		1,448,379.47	
Community Facilities Building Fund:		<u>4,033,649.95</u>		<u>2,381,722.79</u>
Cash in bank	—		10,356.91	
Construction in progress	—	—	1,977,555.25	1,987,912.16
Total		<u>4,033,649.95</u>		<u>4,369,634.95</u>
Plant Funds				
Plant Replacement Fund:				
Due from General Fund	21,469.91		46,450.19	
Due from Temporary Funds for Designated Purposes	47,352.75		9,205.03	
Undivided interest in Endowment Funds assets	943,095.94	1,011,918.60	397,472.55	453,127.77
Plant Fund:				
Cash in bank	3,105.70		16,994.63	
Investments	1,150,000.00		1,070,000.00	
Hospital properties and equipment (less accumulated depreciation)	24,663,001.05	25,816,106.75	23,090,657.16	24,177,651.79
Total		<u>26,828,025.35</u>		<u>24,630,779.56</u>
TOTAL ASSETS		<u>\$85,165,345.45</u>		<u>\$78,618,903.48</u>

Liabilities and Fund Balances

	December 31, 1968		December 31, 1967	
General Fund				
Accounts payable	\$ 1,130,734.40		\$ 892,207.18	
Accrued salaries payable	596,183.90		442,125.73	
Payroll taxes withheld and accrued	328,462.43		252,590.59	
Due to Unrestricted Reserve Fund	2,200,000.00		1,200,000.00	
Due to Temporary Funds for Designated Purposes	840,000.00		972,620.48	
Due to Plant Replacement Fund	21,469.91		46,450.19	
Accrued Medicaid rate adjustment	481,822.51		210,949.20	
Other liabilities	<u>323,316.81</u>		<u>154,862.83</u>	
Total Liabilities	\$ 5,921,989.96		\$ 4,171,806.20	
Reserve for special appropriations (over expenditure)	(57,750.86)		226,496.75	
General Fund balance	<u>2,350,190.24</u>		<u>2,066,059.12</u>	
Total	<u>8,214,429.34</u>		<u>6,464,362.07</u>	
Unrestricted Reserve Fund Principal				
St. Luke's Hospital	3,843,873.82		3,024,867.80	
Woman's Hospital	<u>2,990,912.17</u>		<u>2,988,924.76</u>	
Total	<u>6,834,785.99</u>		<u>6,013,792.56</u>	
Endowment Funds				
St. Luke's Hospital:				
General Endowment Funds principal	13,551,162.60		13,098,339.53	
Restricted Endowment Funds principal	<u>11,232,099.56</u>	24,783,262.16	<u>10,950,017.60</u>	24,048,357.13
The A. Van Horne Stuyvesant Memorial Fund principal		8,875,039.23		8,766,750.29
Woman's Hospital:				
General Endowment Funds principal	1,968,908.55		1,969,921.14	
Restricted Endowment Funds principal	<u>279,577.28</u>	<u>2,248,485.83</u>	<u>279,577.28</u>	<u>2,249,498.42</u>
Total	<u>35,906,787.22</u>		<u>35,064,605.84</u>	
Temporary Funds for Designated Purposes				
St. Luke's Hospital				
Due to Plant Replacement Fund	\$ 47,352.75		\$ 9,205.03	
Unexpended income from Restricted Endowment Funds	731,035.89		602,798.26	
Unexpended donations for designated purposes	<u>2,532,400.68</u>	<u>\$ 3,310,789.32</u>	<u>1,386,249.97</u>	<u>\$ 1,998,253.26</u>
Woman's Hospital:				
Unexpended income from Restricted Endowment Funds	9,740.98		7,642.96	
Unexpended donations for designated purposes	<u>27,137.30</u>	<u>36,878.28</u>	<u>69,832.28</u>	<u>77,475.24</u>
Total	<u>3,347,667.60</u>		<u>2,075,728.50</u>	
Building Funds				
Dual Century Fund:				
Accounts payable	13,983.97		20,147.82	
Due to Unrestricted Reserve Fund	1,876,726.30		1,955,000.00	
Dual Century Fund Reserve	<u>2,142,939.68</u>	4,033,649.95	<u>406,574.97</u>	2,381,722.79
Community Facilities Building Fund:				
Due to Endowment Funds		—		1,987,912.16
Total	<u>4,033,649.95</u>		<u>4,369,634.95</u>	
Plant Funds				
Plant Replacement Fund reserve		1,011,918.60		453,127.77
Plant Fund:				
Accounts payable	307,822.17			
Loan payable	400,000.00		425,000.00	
Due to Endowment Funds	4,087,912.16		—	
Plant Capital	<u>21,020,372.42</u>	<u>25,816,106.75</u>	<u>23,752,651.79</u>	<u>24,177,651.79</u>
Total	<u>26,828,025.35</u>		<u>24,630,779.56</u>	
TOTAL LIABILITIES AND FUND BALANCES	<u>\$85,165,345.45</u>		<u>\$78,618,903.48</u>	

St. Luke's Hospital Center

Comparative Statement of Income and Expenses for the Years Ended December 31, 1968 and December 31, 1967

	1968	1967
Net Operating Income	\$24,422,364.37	\$20,851,197.50
Operating Expenses		
Salaries, Wages & Fees	\$18,439,281.30	\$15,727,973.98
Supplies, Expense and Food	7,940,209.34	6,971,700.02
Provision for Depreciation—Funded	900,000.00	860,000.00
Recovery of Expenses—(Deducted)	(733,037.00)	(679,392.77)
Net Operating Expenses	\$26,546,453.64	\$22,880,281.23
Net Operating Loss	\$ 2,124,089.27	\$ 2,029,083.73
Supplementary Income		
Income from Investments of:		
General endowment fund	\$ 860,282.87	\$ 772,841.46
Unrestricted reserve fund	211,716.24	185,470.00
The A. Van Horne Stuyvesant Memorial fund	340,167.18	332,791.45
Unexpended donations for designated purposes	3,845.25	3,860.70
Income from various trusts and estates	107,329.78	144,876.00
United Hospital Fund	41,430.20	29,846.00
Greater New York Fund	38,473.80	47,919.00
Appropriated from temporary funds for designated purposes..	506,463.44	480,185.95
Appropriated from reserve for special appropriations	384.32	50,316.19
Donations for general purposes	201,955.80	124,924.78
Annual subscriptions for support of beds	12,500.00	12,500.00
Hospitality Shop net profit (loss)	(27.70)	(13,600.99)
Net profit (loss) on sale of securities	558.81	2,891.35
Excess of insurance proceeds over fire loss	—	30,983.67
Social Service Department Income:		
Appropriated from temporary funds for designated purposes	35,351.23	32,916.00
United Hospital Fund	8,210.12	4,695.00
Greater New York Fund	19,735.88	15,717.00
Thrift Shop income	12,849.17	2,975.70
Donations, dues and miscellaneous	6,994.00	16,221.01
Total Supplementary Income	\$ 2,408,220.39	\$ 2,278,330.27
Profit (or loss) Before Unfunded Depreciation	\$ 284,131.12	\$ 249,246.54
Provision For Depreciation—Not Funded	\$ 570,086.54	\$ 722,460.16
Excess of Expenses Over Income for the Year	\$ 285,955.42	\$ 473,213.62

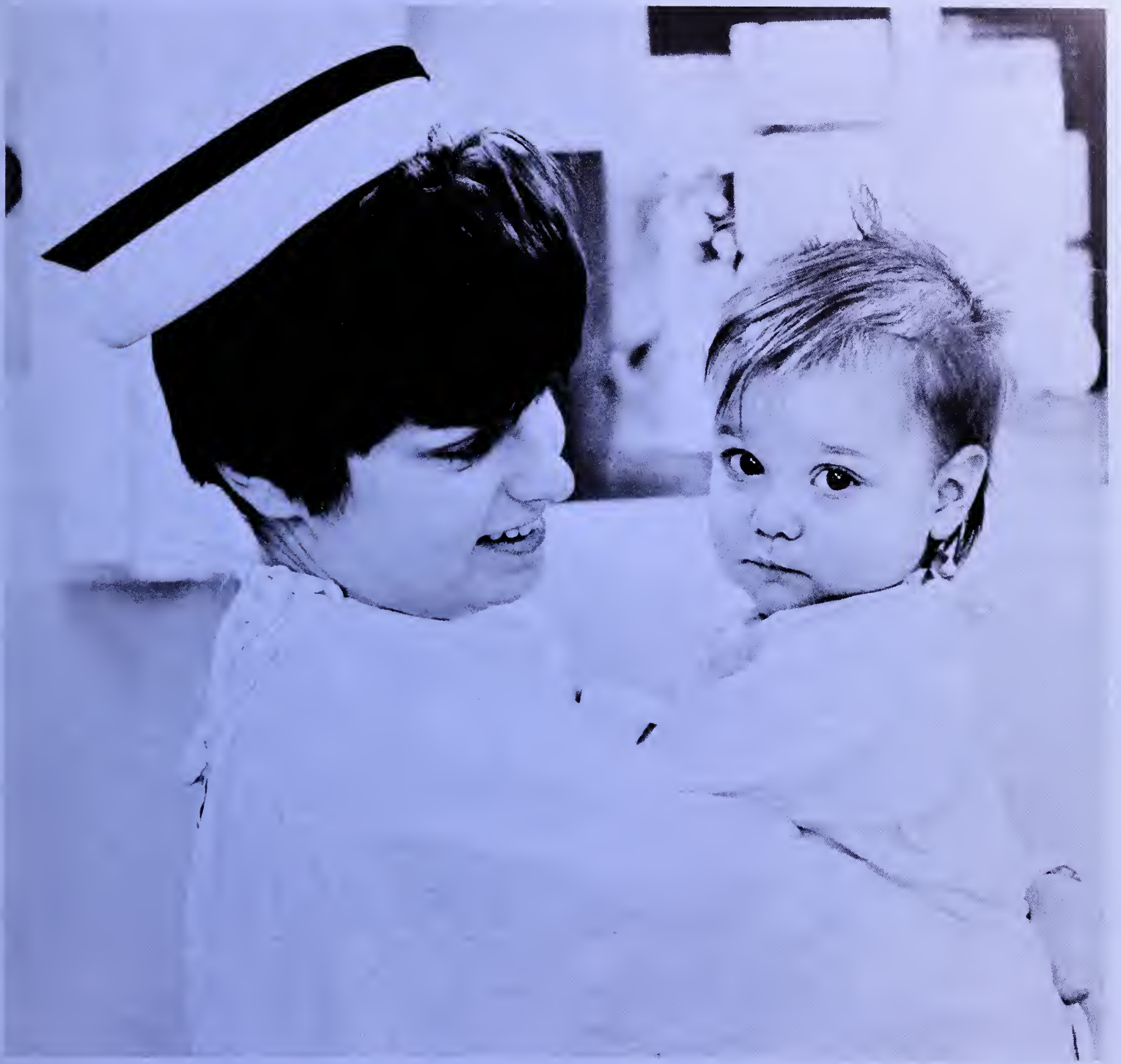
Condensed Statement of Income and Expenses for the Years
Ended December 31, 1968 and December 31, 1967

Operating Income	1968	1967
Income from Patients:		
Private patients	\$ 4,202,835.92	\$ 3,716,530.13
Semi-private and Ward patients	16,707,742.73	14,047,585.39
Newborn infants	552,786.73	448,504.78
Private ambulatory patients	303,510.26	272,666.08
Clinic patients	1,500,146.48	1,341,937.60
Emergency room patients	753,179.08	695,377.44
Home care patients	45,221.44	53,278.52
Net Income from Patients	<u>\$24,065,422.64</u>	<u>\$20,575,879.94</u>
Other Operating Income		
Training school fees	\$ 32,554.56	\$ 52,886.32
Recoveries of accounts written off	15,875.36	7,723.33
Discounts on purchases	34,556.23	35,612.36
Sales of materials, supplies and scrap	6,473.05	5,924.67
Rents and commissions	32,485.83	19,996.61
Services charged to Research Grants	216,931.61	137,969.74
Miscellaneous	18,065.09	15,204.53
Total Other Operating Income	<u>\$ 356,941.73</u>	<u>\$ 275,317.56</u>
Total Operating Income	<u>\$24,422,364.37</u>	<u>\$20,851,197.50</u>
Operating Expenses		
Professional Care—General	\$ 3,059,177.20	\$ 2,345,075.17
Professional Care—Nursing	5,639,666.13	5,298,304.40
Professional Care—Special	4,715,185.47	3,872,564.55
Out Patient Services	1,217,211.53	957,510.25
Social Service Department	271,804.98	225,273.24
Household and Maintenance Departments	5,966,122.06	5,416,176.03
Administration and General	5,510,323.27	4,584,770.36
Provision for Depreciation—Funded	900,000.00	860,000.00
Recovery of Expenses (Deducted)	(733,037.00)	(679,392.77)
Net Operating Expenses	<u>\$26,546,453.64</u>	<u>\$22,880,281.23</u>
Net Operating Loss	\$ 2,124,089.27	\$ 2,029,083.73
Supplementary Income	<u>\$ 2,408,220.39</u>	<u>\$ 2,278,330.27</u>
Profit Before Unfunded Depreciation	<u>\$ 284,131.12</u>	<u>\$ 249,246.54</u>
Provision For Depreciation—Not Funded	<u>\$ 570,086.54</u>	<u>\$ 722,460.16</u>
Excess of Expenses Over Income For The Year	<u><u>\$ 285,955.42</u></u>	<u><u>\$ 473,213.62</u></u>

Friends of the Hospital often desire to express their appreciation for the treatment of patients and the charitable work done by St. Luke's and Woman's by a contribution to the work of the Hospital Center. Any information concerning the various needs of the Hospital Center can be obtained from the Executive Director.

Form of Devise (real property) I give and devise to St. Luke's Hospital Center, located in the City of New York, for its corporate purposes, all that, etc. (here describe the property).

Form of Bequest I give and bequeath to St. Luke's Hospital Center, located in the City of New York, for its corporate purposes, the sum of \$





In the next issue of
The Journal

**1968 Medical and Scientific Reports
with organizational listings for 1969**

ST. LUKE'S HOSPITAL CENTER
AMSTERDAM AVENUE & 114 STREET
NEW YORK, N. Y. 10025

is accredited by:
The Joint Commission
on Accreditation of Hospitals

is affiliated with:
The College of Physicians and Surgeons,
Columbia University

is a member of:
The American Hospital Association
The American Protestant Hospital Association
The Hospital Association of New York State
The Greater New York Hospital Association
The United Hospital Fund
United Fund of Greater New York
Welfare Council of the City of New York

is a participating hospital in the master plan
for hospitals and related facilities of
The Health and Hospital Planning Council of
Southern New York

is approved for intern and resident
training in the specialties as follows:
Anesthesiology, Cardiology, Child Psychiatry,
Dentistry, Dermatology, Internal Medicine,
Obstetrics and Gynecology, Ophthalmology,
Orthopedic Surgery, Otolaryngology,
Pathology, Pediatrics, Plastic Surgery,
Psychiatry, Radiology, Surgery, Urology.

and accredited by:
The Council for
Clinical Pastoral Training, Inc.

St. Luke's Hospital School of Nursing
is approved by:
The New York State Department of Education

is fully accredited by:
The National League for Nursing
Accrediting Service